

SUBJECT:	WELSH GOVERNMENT TARGETED REGENERATION INVESTMENT PROGRAMME 2018-21: CALDICOT CROSS DESTINATION SPACE/URBAN CENTRE PROPERTY ENHANCEMENT FUND
MEETING:	CABINET
DATE:	7th NOVEMBER 2018
DIVISION/WARDS AFFECTED:	SEVERNSIDE

1. PURPOSE:

To consider the approval of the Caldicot Cross Destination Space, the Enterprise/Co-working space within the Caldicot Community Hub and the Urban Centre Property Enhancement fund. These proposals form part of Monmouthshire's South East Severnside proposals contained within the Cardiff Capital Region (CCR) Regeneration Plan (2018-2021) to be part funded via Welsh Government's Targeted Regeneration Investment programme (TRI).

2. RECOMMENDATIONS:

- 2.1 That Cabinet approves the Caldicot Cross Destination Space proposal and the associated match funding of 30% i.e. circa £268k, the remaining 70% i.e. circa £809k to be funded via Welsh Government's TRI programme and the Local Transport Fund. Full costs to be confirmed on completion of tender process.
- 2.2 The Cabinet approves the Enterprise/Co-working space proposal and associated match funding of 30% i.e. circa £60k, the remaining 70% i.e. circa £140k to be funded via Welsh Government's TRI programme. Full costs to be confirmed on completion of tender process.
- 2.2 The Cabinet approves the Urban Centre Property Enhancement Fund of circa £1M to be funded via Welsh Government's TRI programme and private sector contributions. Full costs to be confirmed following Welsh Government approval.

3. KEY ISSUES:

- 3.1 In September 2018, MCC [Cabinet](#) approved the CCR Regional Strategic Plan for Regeneration (2018-2021), specifically the regeneration proposals for South East Severnside i.e. Caldicot, totalling circa £10M, facilitating the delivery of the Welsh Government's TRI Programme 2018-21. In the same month, Welsh Government officially approved the same Plan setting the context for Regional Regeneration and Welsh Government investment over the medium to longer term.
- 3.2 In October 2018, Welsh Government approved the Council's Project Development Funding Application of £117k with an intervention rate of 50% to support the development of the delivery of the proposal.
- 3.3 The Council is currently working up a package bid to Welsh Government for the Cross Destination Space for its consideration at the National Regeneration Investment Panel on the 20th November. To ensure cost certainty on this project, a feasibility cost estimate

was received on the 15th October for circa £1M. At the time of writing this report the estimate is being assessed in terms of assumptions and any opportunities for value engineering that does not have impact on the objectives and quality of the project. In addition to TRI from Welsh Government we are also looking to seek support from Local Transport Fund (LTF) for 2018-19 and 2019-20. An indicative package of funding is outlined in table 1 below that is subject to a final decision from Welsh Government.

Table One: Indicative Funding Package – Caldicot Cross Destination Space

Funding type	2018-19	2019-20
WG TRI	£0	£440,000
WG LTF	£305,000	£64,000
Section 106	£70,000	£71,000
Capital Programme	£35,000	£92,000
Total	£410,000	£667,000

The Council's match funding requirement will therefore be circa £268k, circa £141k S106 and circa £127k from the Capital Programme. Full costs to be confirmed on completion of tender process.

- 3.4 The Caldicot Cross Destination Space is one of a suite of proposals which have been designed to unlock the economic benefits of South East Severnside, full details can be found in the Strategic Project Framework (Appendix A). Caldicot has the potential to be a major beneficiary of the influx caused by the abolition of the Severn Bridge Tolls, maximising on its enviable centrality, road infrastructure and close proximity to the high growth border areas of the South West and the 'Midlands Engine'. As a consequence, there is a need to invest in infrastructure, specifically commercial property, in-town living, and visitor economy led activity. The focus of the regeneration activities is on the town centre whilst also ensuring an integrated approach to neighbourhoods and their holistic well-being; creating an opportunity for a modern and thriving hub which can attract private sector investment and business re-locations from Bristol and beyond. Other strategic proposals include **Refurbishment of the existing Retail Parade**; 27 no. **Residential units on Jubilee Way** Car Park and an **Enterprise/co-working space** within the Community Hub. In addition a thematic programme of activity will support the wider strategic programme which will include an **Urban Centre Property Enhancement Fund** to improve the fabric and fascias of neighbouring retail and employment property.
- 3.5 Also to be considered at the National Regeneration Investment Panel on the 20th November will be the Enterprise/Co-working space within the Community Hub and the Urban Centre Property Enhancement Fund. The Enterprise/Co-working space proposal is centred on repurposing and investing an area with the existing Community Hub in the town centre that will provide a specific space for co-working and enterprise to include work stations, digital facilities and links to business support.
- 3.6 Situated on a key link between Asda supermarket and the town centre, the Hub is well used with its core purpose as a library, signposting service for the Council and a place for community learning as well as meeting room space. Externally, the building only has one main entrance from the Asda side and does not engage directly with the town centre. Whilst the building has a large, flexible open plan space this limits provision for personal interaction such as personal advice and specific training with no separation from the main core communal use. This proposal therefore includes:

- The repurposing of internal bays within the Community Hub through internal division by glazing, doors, services, furnishings and digital equipment to facilitate a diverse range of uses that are outlined above;
- Creation of a second entrance into the Community from the town centre side that announces the Hub through a new doorway, external signage, lighting and treatment of the side elevation that animates this link into the town centre, thereby providing more direct access (see Appendix B);
- Improvements to the accessibility to the building, daytime and evening through the use of access control systems for registered users that opens up the Hub to users across the whole day.

3.7 The Urban Centre Property Enhancement Fund will be managed on behalf of the CCR and the Council by Rhondda Cynon Taf County Borough Council. It is anticipated that each of the ten local authorities within the region will receive approximately £1M, the match funding required to deliver the project which will enhance building frontages and bring vacant commercial floor space back into beneficial use, where possible, will be met by external private sector investment where the retail outlets are privately owned. In these cases there will be no requirement for the authority to make capital match contributions to these schemes but there will be a need to provide project management resources that can be partly met by the Welsh Government TRI programme and supported by the Monmouthshire Business and Enterprise team.

3.8 Legal Implications

3.8.1 Any projects or grant proposals developed and subsequently delivered or administered in partnership with internal or external organisations will be managed in-line with Service Level Agreements, adhering to the terms and conditions set-out in Grant Offer Letters and following Council policies.

3.8.2 The Council will be required to comply with the terms and conditions attached to the TRI grant funding.

3.8.3 All contracts for works, goods and services necessary to deliver the projects must be procured in accordance with the Council's Contract Procedure Rules and the relevant EU Regulations as appropriate. The contractual liabilities/obligations of the Council and any appointed contractors will be covered by the individual contracts entered into.

4. Options Appraisal

4.1 The purpose of the Caldicot Cross Destination Space proposal is to enhance mobility and accessibility for residents, visitors and employees through investment in shared space, active travel networks and maximisation of visitor assets at the Castle and Country Park, links to the Living Levels, equestrian activities and the local community spaces to ensure inclusion for all. It is envisaged that an enhanced link along Church Road will form part of the scheme in later years to further improve local well-being and connectivity.

4.2 A critique of the existing space has identified that:

- The space is cluttered and needs to be simplified to enable activity and open up views to the Retail Parade and towards the Castle;
- Traffic is dominant at the junction with Church Road and needs management;
- There is lack of linkage between the town centre and the Castle and Country Park;
- Public transport facilities could be improved;

- The war memorial is subject to damage and could be better protected;
- There is a lack of greenery across the space; and
- The space has potential for community events and activities that could benefit local shops, services and the existing public house.

4.3. The proposal will therefore seek to enhance the Cross area as a space that supports local well-being, enterprise and as a destination that links the town centre with its immediate neighbourhoods, and the Caldicot Castle and Country Park. Specific activities will include:

- Creation of a shared space or civilised street that makes the Cross area and its junction with Sandy Lane, Chepstow Road and Church Road more accessible for pedestrians and cyclists, reducing the dominance of vehicles, yet accommodating public transport;
- Improved public transport infrastructure at this key location in the town centre;
- Enhanced setting for businesses that front onto the space with opportunities to use space for additional commercial and social activities;
- Improved accessibility and mobility for residents and visitors that links into the active travel network and proposed green infrastructure corridor improvements;
- Enhanced green infrastructure, specifically trees, planting, verges and opportunities for biodiversity within an urban space;
- Enhanced visitor signage and information for the town centre and outlying tourist attractions;
- Overall, a more active and social space that animates frontages, stimulates local economic development and presents a renewed purpose to the Cross area: the creation of a 'place'.

The improved infrastructure will lead to social and economic benefits for the town centre including:

- An event space that builds the skills, ambition and creativity of town organisations in designing, organising and hosting a diversity of events across the year that builds identity, activity and experience;
- An integrated and quality space that can be a stimulus to local entrepreneurship in relation to pop up/meanwhile activity within the space and immediate environs, as well as piloting new visitor products ideas e.g. cycle hire within the Living Levels area and Caldicot;
- An opportunity for businesses that front the space to benefit from an enhanced setting and series of frontages that increase footfall, dwell, repeat business, loyalty and sustainability.

4.4 The Enterprise/Co-working proposal recognises that with a growing population and changes to working practices, there is an opportunity to create an agile co-working space for sole workers and micro-businesses or for people who work across sites and places. The space can also accommodate town centre business networks and provide more dedicated meeting space for organisations. It can provide a stepping stone for growing local entrepreneurs and a pathway to more established office and enterprise space within the town and area including the Castle Gate Business Park, on the Council's recent acquisitions. This proposal is therefore centred on repurposing and investing in the

Community Hub through the provision of dedicated space for co-working and enterprise, specifically work stations, digital facilities and links to business support.

- 4.5 The purpose of the Urban Centre Property Enhancement Fund is to provide opportunities to improve the external appearance of properties on the southern side of the town centre and at key entrances in order to enhance the town centre offer and environment. This will aid the economic resilience of the town by sustaining trading and opening up opportunities for new business opportunities and activities, by providing a stimulus for landowners to maintain their investment thus building economic growth in terms of jobs and new products whilst also helping to animate the wider town centre offer. The Fund will also ensure alignment with the planned refurbishment of the northern Retail Block, nos 7-43 Newport Road, whilst establishing a design language that is consistent in terms of quality and responsive to the built form and setting. This will safeguard and attract national, regional and local occupiers as well as opportunities for upper floor uses that adds to the diversity of the town.
- 4.6 **Stakeholder Engagement** - A six month programme of engagement activity took place in Caldicot between September 2017 and March 2018 which involved three Stakeholder workshops members of Caldicot Town Council, Caldicot Town Team, Monmouthshire County Councillors and responsible officers. The purpose of the engagement activity was to remind stakeholders of the Vision and Development Plan/Proposals developed in February 2016 and sought feedback and agreement on key issues and priorities for the town centre with a view to determining the town centre's future role and function, identifying priority projects for the future and maximising the opportunity to access TRI funding.
- 4.7 The South East Severnside regeneration proposals detailed within the CCR Regeneration Plan (2018-21) have therefore been developed as a direct result of the Stakeholder Activity Programme. A presentation of the initial proposals was made to Economy and Development Select Committee in November 2017 and the final proposals were presented to Caldicot Town Council in April 2018. In June 2018, an exhibition of the plans was put in the Caldicot Community Hub where residents were encouraged to register their feedback.
- 4.8 A public consultation on the Cross Destination Space started on the 15th October 2018 and continued until 28th October, which included display stands in the Community Hub. The display was popular with numerous residents visiting the stands and paper and on-line surveys being submitted. Interest in the Facebook campaign and social media was also high. In general, there is much support for the scheme with 67% agreeing the scheme will help contribute to the economic and social prosperity of Caldicot town centre, 25% disagreeing and the remainder being unsure.
- 4.9 Of those who expressed concerns about the scheme comments have primarily related to:
- The volume of traffic moving through the area, particularly the junction with Church Road;
 - Consideration regarding the retention of a formal pedestrian crossing, either within the scheme or at its immediate periphery;
 - The need for businesses around The Cross to be able to receive deliveries; and
 - The retention of a bus pull-in for traffic flow and safety purposes.
- These concerns will be considered as part of the final design of the scheme.

5. EVALUATION CRITERIA

- 5.1 An evaluation assessment has been included in Appendix C for future evaluation of whether the decision has been successfully implemented. Once approved regular six monthly progress reports will be presented to Economy and Development Select Committee to evaluate progress and outcomes and an annual report will be presented to Cabinet.

6. REASONS

- 6.1 When Cabinet approved the CCR Regional Strategic Plan for Regeneration (2018-2021), and the regeneration proposals for South East Severnside in September 2018, Cabinet also agreed to grant authority to enable Officers to further develop Monmouthshire's proposals and bring them forward individually, to Cabinet, for further consideration and funding at the point of readiness.
- 6.2 The Caldicot Cross Destination Space and the Enterprise/Co-working space are the first of the strategic proposals to come forward for approval which will result in improved infrastructure leading to social and economic benefits for the town centre. The Urban Centre Property Enhancement Fund is a thematic proposal which will result in enhanced building frontages along the Newport Road retail parade and will also seek to bring back vacant commercial floor space back into beneficial use.
- 6.3 The proposals are consistent with the key aims of the Council's Capital and Investment Strategy 2019/20 – 2022/23 by which new projects are evaluated to ensure that all new funding is targeted at meeting the priorities within the Corporate Plan. The proposals contained within this report meet the following criteria specifically:
- Delivery of Corporate Plan priorities i.e. Priority 9 - *The Council provides more opportunities for local living, working & leisure;*
 - Create sustainable income streams - business rates or council tax;
 - Spend to earn income - rents, interest, and dividends;
 - Attract significant third party or private funding to the County; and
 - Deliver wider economic outcomes e.g. jobs growth

7. RESOURCE IMPLICATIONS

- 7.1 The overall costs of the regeneration proposals for South East Severnside are circa £10M. At this present time, Officers seek approval to progress the Caldicot Cross Destination Space and the Enterprise/Co-working space. The Council is currently working up package bids to Welsh Government for its consideration at the National Regeneration Investment Panel on the 20th November.
- 7.2 To ensure cost certainty on the Caldicot Cross Destination Space project, a feasibility cost estimate was received on the 22nd October for circa £1M. The 2018/19 Capital Programme requirement, circa £35k, will be funded from within the existing MTFP provision, with a virement from Highways capital works budget, whilst the 2019/20 capital requirement, circa £92k, will be funded either from prudential borrowing afforded by Enterprise Directorate, or by a further virement from Highways works budget. Full costs to be confirmed on completion of tender process.
- 7.3 In establishing cost certainty for the Enterprise/Co-working space a feasibility cost estimate of £12,000 (£6,000 TRI grant) has been received. The 2019/20 Capital

Programme requirement, circa £60,000 will be funded from prudential borrowing afforded by the Chief Executive's Directorate serviced by the rental income stream from the Co-working spaces which has been calculated as £14,000 - £19,000 per year subject to occupancy rates. Full costs to be confirmed on completion of tender process.

- 7.4 In addition, Officers seek approval to progress the Urban Centre Property Enhancement Fund. It is anticipated that the Council will receive approximately £1M, the match funding required to deliver the project which will enhance building frontages and bring vacant commercial floor space back into beneficial use, where possible, will be met by external private sector investment where the retail outlets are privately owned. In these cases there will be no requirement for the authority to make capital match contributions to these schemes but there will be a need to provide project management resources that can be partly met by the Welsh Government TRI programme and supported by the Monmouthshire Business and Enterprise team.

8. WELLBEING OF FUTURE GENERATIONS IMPLICATIONS (INCORPORATING EQUALITIES, SUSTAINABILITY, SAFEGUARDING AND CORPORATE PARENTING):

- 8.1 The significant equality impacts identified in the assessment (Appendix D) have concluded that the detail contained in the draft CCR Regeneration Plan demonstrates compliance with the well-being five ways of working, supports the well-being goals and identifies that the CCR City Deal is expected to have a positive impact on all groups and people with protected characteristics.

9. CONSULTEES

Caldicot Town Council, Caldicot Town Team and the wider Caldicot Community

Senior Leadership Team

Economy and Development Select Committee

Cabinet

10. BACKGROUND PAPERS

Appendix A: Caldicot Town Centre Regeneration Overview – Consultation Document

Appendix B: Image of proposed Enterprise/co-working space

Appendix C: Evaluation Assessment

Appendix D: Equality Impact Assessment

11. AUTHOR:

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12. CONTACT DETAILS:

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Appendix C

Evaluation Criteria – Cabinet, Individual Cabinet Member Decisions & Council

Title of Report:	WELSH GOVERNMENT TARGETED REGENERATION INVESTMENT PROGRAMME 2018-21 - CALDICOT CROSS DESTINATION SPACE
Date decision was made:	15th October 2018
Report Author:	Cath Fallon

What will happen as a result of this decision being approved by Cabinet or Council?

Once approved regular six monthly progress reports will be presented to Economy and Development Select Committee to evaluate progress and outcomes and an annual report will be presented to Cabinet.

Was the desired outcome achieved? What has changed as a result of the decision? Have things improved overall as a result of the decision being taken?

What benchmarks and/or criteria will you use to determine whether the decision has been successfully implemented?

The Cardiff Capital Region (CCR) Regeneration Plan (2018-2021) has been approved by Cabinet and Welsh Government which is enabling individual schemes like the Caldicot Cross Destination Space to come forward for consideration.

Paint a picture of what has happened since the decision was implemented. Give an overview of how you fared against the criteria. What worked well, what didn't work well. The reasons why you might not have achieved the desired level of outcome. Detail the positive outcomes as a direct result of the decision. If something didn't work, why didn't it work and how has that effected implementation.

What is the estimate cost of implementing this decision or, if the decision is designed to save money, what is the proposed saving that the decision will achieve?

Six month appraisal

Give an overview of whether the decision was implemented within the budget set out in the report or whether the desired amount of savings was realised. If not, give a brief overview of the reasons why and what the actual costs/savings were.

Any other comments

Appendix D



Future Generations Evaluation (includes Equalities and Sustainability Impact)

Name of the Officer Cath Fallon Phone no: 07557 190969 E-mail: cathfallon@monmouthshire.gov.uk	Welsh Government Targeted Regeneration and Investment Programme: Caldicot Cross Destination Space/Urban Centre Property Enhancement Grant
Name of Service: Enterprise	Date: Future Generations Evaluation 15 th October 2018

NB. Key strategies and documents that may help you identify your contribution to the wellbeing goals and sustainable development principles include: Single Integrated Plan, Continuance Agreement, Improvement Plan, Local Development Plan, People Strategy, Asset Management Plan, Green Infrastructure SPG, Welsh Language Standards, etc.

1. Does your proposal deliver any of the well-being goals below?

Well Being Goal	Does the proposal contribute to this goal? Describe the positive and negative impacts.	What actions have been/will be taken to mitigate any negative impacts or better contribute to positive impacts?
A prosperous Wales Efficient use of resources, skilled, educated people, generates wealth, provides jobs	The Regional Cabinet’s Vision and Regional Strategic Objectives set out their aspirations and with their high-level aims, to create 25,000 new jobs and leverage £4bn private sector investment, establish the economic outcomes they are seeking to achieve when considering use of the City Deal Wider Investment Fund. The Regional Strategic Objectives also reflect the need to focus on improving the quality of life of people and communities now and in the	These projects form part of the CCR Regeneration Plan which in turn form part of a Cardiff Capital Region scheme and framework and will also be funded via Welsh Government’s Targeted Regeneration Investment Programme, there has been a need to demonstrate the use of the five well-being ways of working and how it supports the wellbeing goals and the twin goals in the Welsh Government’s ‘Prosperity for All: economic action

Well Being Goal	Does the proposal contribute to this goal? Describe the positive and negative impacts.	What actions have been/will be taken to mitigate any negative impacts or better contribute to positive impacts?
	<p>future and ensure the Regional Cabinet’s approach and actions are responsible and meet the regions current needs without compromising the quality of life of future generations.</p> <p>The Strategic Objectives, as detailed in the Strategic Business Plan and subsequently in the CCR Regeneration Plan, are:</p> <ol style="list-style-type: none"> 1. Prosperity and Opportunity ; Building the capacity of individuals, households, public sector and businesses to meet challenges and grasp opportunity creating a more productive economy; 2. Inclusion and Equality - A vibrant and sustainable economy which contributes to the well-being and quality of life of people and communities now and in the future; 3. Identity, Culture, Community and Sustainability - Forging a clear identity and strong reputation as a City-Region for trade, innovation, and quality of life; <p>Using these Strategic Objectives will assist the Regional Cabinet in supporting the well-being goal of ‘a prosperous Wales’.</p> <p><i>The Caldicot Cross Destination Space proposal forms part of the activities detailed within the CCR Regeneration Plan and is therefore compliant with the well-being goals as specified.</i></p>	<p>plan’ of growing the economy and reducing inequality.</p>


Well Being Goal	Does the proposal contribute to this goal? Describe the positive and negative impacts.	What actions have been/will be taken to mitigate any negative impacts or better contribute to positive impacts?
<p>A resilient Wales Maintain and enhance biodiversity and ecosystems that support resilience and can adapt to change (e.g. climate change)</p>	<p>The Regional Cabinet, as decision makers, will need to consider existing and future demands which will include new forms of sustainable energy generation, housing, new infrastructure, and facilities which will generate job opportunities such as strategic sites.</p> <p>In response to these pressures the Regional Cabinet will seek appropriate advice, and work in a way that ensures efficient and effective solutions that not only maintain the environment but where ever possible enhance it and make it more resilient, supporting economic growth with responsible environmental management.</p>	<p>See the way of working detailed above and how the approach by the Regional Cabinet will seek to support the regions communities and the wellbeing goals.</p> <p>The Council will seek to use natural materials in the design and layout of the Cross Destination Space scheme and will complement the work of the green corridor improvements which will be carried out along entrances/exits to Caldicot as part of a wider scheme of town centre improvements. This will include two gateway improvements (of tree planting, wildflower planting and active travel improvements) that will improve first impressions and set a quality standard for green infrastructure that will form part of future continuity projects, supporting and helping to deliver the Council's green infrastructure (GI) plan for pollinators.</p>
<p>A healthier Wales People's physical and mental wellbeing is maximized and health impacts are understood</p>	<p>There is a clear evidence base that shows that for the majority of people being in good secure work is better for their health than being out of work. Employment has social, psychological, and financial benefits that improve health.</p> <p>The Regional Cabinet's aims, as detailed in the Strategic Business Plan, and Strategic Objectives, to create additional good quality jobs and support people to up skill to fill those roles will assist in supporting the well-being goal of 'a healthier Wales'.</p>	<p>See the way of working detailed above and how the approach by the Regional Cabinet will seek to support the regions communities and the wellbeing goals.</p> <p>The Cross Scheme proposals will improve walking and cycling linkages in the town centre thus increasing opportunities to improve the physical, mental and overall well-being of the community.</p>

Well Being Goal	Does the proposal contribute to this goal? Describe the positive and negative impacts.	What actions have been/will be taken to mitigate any negative impacts or better contribute to positive impacts?
<p>A Wales of cohesive communities Communities are attractive, viable, safe and well connected</p>	<p>The details in the Strategic Objectives related to connectivity, transport and digital; vibrant and vital economy and urban centres; and affordable housing will all contribute to support this goal.</p> <p>Therefore, using the Strategic Objectives, detailed above, will assist the Regional Cabinet in supporting the well-being goal of ‘a Wales of cohesive communities’.</p>	<p>See the way of working detailed above and how the approach by the Regional Cabinet will seek to support the regions communities and the wellbeing goals.</p>
<p>A globally responsible Wales Taking account of impact on global well-being when considering local social, economic and environmental wellbeing</p>	<p>The CCR Regeneration Plan is aligned to the Strategic Business Plan which states that the City Deal is intended to deliver sustainable economic development and growth. The Plan also refers to our role on the international and national stage forging a clear identity and strong reputation.</p> <p>This is referenced in “Strategic Objective 3 – <i>demonstrate our commitment to a sustainable future and acknowledge our global responsibility</i>”.</p> <p>The Regional Cabinet understand that sustainability goes beyond the region and must be considered in a national, international and global context. In making decisions the Regional Cabinet’s responsibility extends far wider than the region, and to achieve the aim of a positive national and international reputation, they will consider the full range of potential implications and consequences.</p>	<p>See the way of working detailed above and how the approach by the Regional Cabinet will seek to support the regions communities and the wellbeing goals.</p>
<p>A Wales of vibrant culture and thriving Welsh language</p>	<p>The Strategic Objective ‘<i>Identity, Culture, Community and Sustainability</i>’ specifically refers to the development and promotion of the regions world-</p>	<p>See the way of working detailed above and how the approach by the Regional Cabinet will seek to</p>

Well Being Goal	Does the proposal contribute to this goal? Describe the positive and negative impacts.	What actions have been/will be taken to mitigate any negative impacts or better contribute to positive impacts?
<p>Culture, heritage and Welsh language are promoted and protected. People are encouraged to do sport, art and recreation</p>	<p>class cultural and recreational opportunities exploiting the regions natural beauty and historic areas.</p> <p>Therefore, using the Strategic Objectives, detailed above, will assist the Regional Cabinet in supporting the well-being goal of 'a Wales of vibrant culture and thriving Welsh language'. Regard will be given to the Welsh Language Measure 2011 and consultation and communication will have regard to the Welsh Language.</p>	<p>support the regions communities and the wellbeing goals.</p> <p>All signage will be compliant with the Welsh Language (Wales) Measure 2011 as specified in the Standards applied to Monmouthshire</p>
<p>A more equal Wales People can fulfil their potential no matter what their background or circumstances</p>	<p>The Strategic Objective '<i>Inclusion and Equality</i>' detailed in the Strategic Business Plan states: <i>Inclusion and Equality - A vibrant and sustainable economy which contributes to the well-being and quality of life of people and communities now and in the future.</i> A vibrant and inclusive economy supports a mix of economic activities and promotes economic security and resilience. The Regional Cabinet will promote:</p> <ul style="list-style-type: none"> • access to employment and economic opportunities; • participation in the labour market for all members of society; • access to a range of housing, including affordable; • access to education and training, to develop skills; • access to social and recreational opportunities. 	<p>See the way of working detailed above and how the approach by the Regional Cabinet will seek to support the regions communities and the wellbeing goals.</p>

Well Being Goal	Does the proposal contribute to this goal? Describe the positive and negative impacts.	What actions have been/will be taken to mitigate any negative impacts or better contribute to positive impacts?
	Using this Strategic Objective will assist the Regional Cabinet in supporting the well-being goal of 'a more equal Wales'.	

2. How has your proposal embedded and prioritised the sustainable governance principles in its development?

Sustainable Development Principle	Does your proposal demonstrate you have met this principle? If yes, describe how. If not explain why.	Are there any additional actions to be taken to mitigate any negative impacts or better contribute to positive impacts?
 <p>Balancing short term need with long term and planning for the future</p> <p>Long Term</p>	<p>The CCR's Strategic Business Plan states: <i>"The City Deal is a long-term programme and no one can, with confidence, predict what changes will occur over the next 20 years.</i> <i>When considering the current pace of innovation in areas such as artificial intelligence, drones, driverless vehicles, 3-D printing, robotics, and automation, the future infrastructure and skills needs of the region is changing radically.</i> <i>We must therefore ensure our policies, plans and programmes are flexible and sufficiently dynamic to not only cope with change but to act as a catalyst to drive positive change in the region."</i></p> <p>The Plan also states: <i>"Our Regional Strategic Objectives also reflect the need to focus on improving the quality of life of people and communities now and in the future and ensure our approach and actions are responsible and meet our current needs without compromising the quality of life of future generations."</i></p>	<p>The business plan and subsequently the CCR Regeneration Plan demonstrates that the Regional Cabinet are mindful of their responsibilities and that they will regularly undertake reviews to ensure they are achieving the correct balance in the short, medium and long-term.</p>

Sustainable Development Principle

Does your proposal demonstrate you have met this principle? If yes, describe how. If not explain why.

Are there any additional actions to be taken to mitigate any negative impacts or better contribute to positive impacts?



Collaboration



Working together with other partners to deliver objectives


The City Deal is a collaboration of the ten local authorities of south east Wales. In defining the Regional Cabinet’s ‘Vision’ there is a statement related to collaboration – “To make the most of the opportunities our combined size gives us, we must all work together – public sector, private sector, education establishments and our communities – for the benefit of all.”

In addition, the Strategic Business Plan states:
“We are working closely with the Welsh Government and National Government, who are both signatories to the City Deal. We have also been instrumental in establishing stakeholder groups including the Cardiff Capital Region:

- *Skills and Employment Board - representing a wide range of stakeholders, including businesses, higher and further education, local authorities and Welsh Government;*
- *Regional Business Council – providing a strong business voice;*
- *Economic Growth Partnership – bringing together partners to consider and advise on a sustainable economic growth strategy and investment decisions.*

The Regional Cabinet are developing an effective working relationship with the Office of the Future Generations Commissioner for Wales to ensure that opportunities to support the well-being goals are highlighted.

Sustainable Development Principle	Does your proposal demonstrate you have met this principle? If yes, describe how. If not explain why.	Are there any additional actions to be taken to mitigate any negative impacts or better contribute to positive impacts?
 <p>Involving those with an interest and seeking their views</p> <p>Involvement</p>	<p>The Strategic Business Plan was prepared using the research and recommendations of the Growth and Competitiveness Commission, as required by the Assurance Framework para 3.1. The Growth and Competitiveness Commission was established as an Independent Commission by the Regional Cabinet specifically to undertake research and extensive consultation on the City Deal, and from this work provide advice and recommendations to the Regional Cabinet.</p>	<p>The Regional Cabinet has been approved by each of the ten constituent authorities' councils. This means that up to 536 local councilors, all of whom have been elected by and represent their diverse communities, have determined that they wish to adopt the CCR Business Plan and subsequently they are also being asked to adopt this CCR Regeneration Plan.</p> <p>In developing the Strategic Framework for the programme of activities in Caldicot Town Centre, various stakeholder engagement activities have been undertaken as detailed within the accompanying Cabinet report.</p>
 <p>Putting resources into preventing problems occurring or getting worse</p> <p>Prevention</p>	<p>The Cardiff Capital Region is widely recognised as a region with major strengths, an attractive environment, a strong heritage, a growing economy and emerging opportunities.</p> <p>However, it is also a region where there are concentrations of poverty and where not all have access to the opportunities available. Improving accessibility to opportunities and increasing labour market participation is critical to support an improved quality of life for all the regions residents.</p>	<p>By investing resources in promoting skills; employment opportunity; job quality, security and progression the Regional Cabinet aim to promote more inclusive growth within the region.</p> <p>Specifically, with a growing population within Caldicot, the Enterprise/Co-working space will create an agile space for sole workers and micro-businesses to work across sites and places. It can also provide a stepping stone for growing local entrepreneurs and a pathway to more established office and enterprise space within the town and area.</p>

Sustainable Development Principle	Does your proposal demonstrate you have met this principle? If yes, describe how. If not explain why.	Are there any additional actions to be taken to mitigate any negative impacts or better contribute to positive impacts?
 <p>Considering impact on all wellbeing goals together and on other bodies</p>	<p>The Strategic Business Plan states: “We have identified four Strategic Themes where we feel we can make the biggest difference and a real improvement to the wellbeing of people in the region and in so doing support our regional objectives, wellbeing goals and the twin goals, in the Welsh Government’s ‘Prosperity for All: economic action plan’, of growing the economy and reducing inequality.</p> <p>City Deal Strategic Themes:</p> <ul style="list-style-type: none"> • Skills & Employment; • Innovation; • Connecting the Region; and • Regeneration and Infrastructure. <p>Identifying these themes provides a structure and method of developing proposals and schemes. However, the themes are indivisible, and all proposals will be expected to be cross-cutting and contribute, to differing degrees, to our objectives and the well-being goals.” In addition, when appraising schemes within the City Deal the Strategic Plan states:</p> <p>“All proposed schemes will be required to follow the same appraisal process as detailed in the Assurance Framework.</p> <p>Schemes will be assessed on their potential to contribute to our high-level aims and strategic objectives; demonstrate value for money, use of the five ways of working and how they contribute to the well-being goals.”</p>	<p>Both these statements demonstrate how the Regional Cabinet are taking an integrated approach when developing and assessing proposals and schemes.</p>

3. Are your proposals going to affect any people or groups of people with protected characteristics? Please explain the impact, the evidence you have used and any action you are taking below. For more detailed information on the protected characteristics, the Equality

Act 2010 and the Welsh Language Standards that apply to Monmouthshire Council please follow this link:<http://hub/corporatedocs/Equalities/Forms/AllItems.aspx> or contact Alan Burkitt on 01633 644010 or alanburkitt@monmouthshire.gov.uk

Protected Characteristics	Describe any positive impacts your proposal has on the protected characteristic	Describe any negative impacts your proposal has on the protected characteristic	What has been/will be done to mitigate any negative impacts or better contribute to positive impacts?
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Protected Characteristics	Describe any positive impacts your proposal has on the protected characteristic	Describe any negative impacts your proposal has on the protected characteristic	What has been/will be done to mitigate any negative impacts or better contribute to positive impacts?
Age	<p>The Regional Cabinet has developed and is implementing a City Deal which will benefit the region through the creation of more and better jobs, more housing, improved communication and improved skills. This will provide economic growth and infrastructure improvements that will benefit all including those defined as having protected characteristics.</p>	<p>It is considered that there are no adverse impacts on those with a protected characteristic, indeed the vision and strategic objectives defined in the Strategic Business Plan will assist in supporting these groups as part of the regions communities.</p>	<p>In accordance with the Assurance Framework all City Deal schemes demonstrate their potential outputs and outcomes via a 5 Case Business Model, in accordance with HM Treasury Green Book, a tool for scoping and planning a proposal and documenting the expected outcomes.</p> <p>In addition, for Cardiff Capital Region schemes, the business case will also have to demonstrate the use of the five well-being ways of working and how it supports the wellbeing goals and the twin goals in the Welsh Government's 'Prosperity for All: economic action plan' of growing the economy and reducing inequality.</p> <p>Any report to the Regional Cabinet seeking approval for a proposal will be require to be accompanied by a City Deal Well-being and Equalities Assessment. In this way the Regional Cabinet will ensure that any interventions and/or investments will aim to provide a positive impact on communities and the well-being goals, this will include those who are defined as having protected characteristics.</p> <p>The CCR Regeneration Plan has followed this approval process.</p> <p>In addition, in relation to the Cross Destination space proposal, the needs of the issues facing the elderly population</p>

Protected Characteristics	Describe any positive impacts your proposal has on the protected characteristic	Describe any negative impacts your proposal has on the protected characteristic	What has been/will be done to mitigate any negative impacts or better contribute to positive impacts?
			will be fully considered during the development phase.
Disability	As per Age Line Above	As per Age Line above	As per Age Line Above. In addition, the proposals will take the needs of the disabled population into consideration during the development phase.
Gender reassignment	As per Age Line Above	As per Age Line above	As per Age Line Above
Marriage or civil partnership	As per Age Line Above	As per Age Line above	As per Age Line Above
Pregnancy or maternity	As per Age Line Above	As per Age Line above	As per Age Line Above
Race	As per Age Line Above	As per Age Line above	As per Age Line Above
Religion or Belief	As per Age Line Above	As per Age Line above	As per Age Line Above
Sex	As per Age Line Above	As per Age Line above	As per Age Line Above
Sexual Orientation	As per Age Line Above	As per Age Line above	As per Age Line Above

Protected Characteristics	Describe any positive impacts your proposal has on the protected characteristic	Describe any negative impacts your proposal has on the protected characteristic	What has been/will be done to mitigate any negative impacts or better contribute to positive impacts?
Welsh Language	As per Age Line Above	As per Age Line above	In addition, all signage will be compliant with the Welsh Language (Wales) Measure 2011 as specified in the Standards applied to Monmouthshire

4. Council has agreed the need to consider the impact its decisions has on important responsibilities of Corporate Parenting and safeguarding. Are your proposals going to affect either of these responsibilities? For more information please see the guidance <http://hub/corporatedocs/Democratic%20Services/Safeguarding%20Guidance.docx> and for more on Monmouthshire's Corporate Parenting Strategy see <http://hub/corporatedocs/SitePages/Corporate%20Parenting%20Strategy.aspx>

	Describe any positive impacts your proposal has on safeguarding and corporate parenting	Describe any negative impacts your proposal has on safeguarding and corporate parenting	What will you do/ have you done to mitigate any negative impacts or better contribute to positive impacts?
Safeguarding	<i>During the delivery of the programme of activities associated with the policy, safeguarding will be at the forefront to ensure that any future service delivery promotes the well-being of children and vulnerable adults, preventing them from being harmed and protecting those who are at risk of abuse and neglect.</i>	As above	As above
Corporate Parenting	<i>During the delivery of this policy the needs of any 'looked after' children will be considered to ensure any future service delivery protects their welfare.</i>	As above	As above

5. What evidence and data has informed the development of your proposal?

<p>The Caldicot Vision document (February 2018) and various stakeholder engagement activities. In addition the CCR Regeneration Plan has been founded upon the following:</p> <ul style="list-style-type: none"> • The Wellbeing of Future Generations Act; • The Social Services and Wellbeing (Wales) Act;
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- Prosperity for All;
- Growth & Competitiveness Commission Report Review and Recommendations Page 22;
- Cardiff Capital Region “Powering the Welsh Economy”;
- Equality Act 2010; and
- Welsh Language (Wales) Measure 2011

6. SUMMARY: As a result of completing this form, what are the main positive and negative impacts of your proposal, how have they informed/changed the development of the proposal so far and what will you be doing in future?

The Assessment demonstrates that the detail contained in the draft CCR Regeneration Plan demonstrates compliance with the well-being five ways of working, supports the well-being goals and identifies that the CCR City Deal is expected to have a positive impact on all groups and people with protected characteristics.

7. ACTIONS: As a result of completing this form are there any further actions you will be undertaking? Please detail them below, if applicable.

What are you going to do	When are you going to do it?	Who is responsible	Progress
Approval of the draft CCR Regeneration Plan by CCR City Deal, Welsh Government and Ministers	August/September 2018	Cath Fallon/Deb Hill-Howells	Plan approved in September 2018
Approval of the draft CCR Regeneration Plan by Cabinet	September 2018	Cath Fallon/Deb Hill-Howells	Plan approved in September 2018
Approval of individual project submissions by CCR and Welsh Government	September 2018 onwards	Cath Fallon/ Deb Hill-Howells	Caldicot Cross Destination Space is the first project submission.
Delivery of individual Monmouthshire projects from within the CCR Regeneration Plan	October 2018 onwards	Cath Fallon/Deb Hill-Howells/Roger Hoggins	Caldicot Cross Destination Space, the Enterprise/co-working hub and the Urban Centre Property Enhance

			Grants are first project submissions.
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8. MONITORING: The impacts of this proposal will need to be monitored and reviewed. Please specify the date at which you will evaluate the impact, and where you will report the results of the review.

The impacts of this proposal will be evaluated on:	Ongoing
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9. VERSION CONTROL: The Future Generations Evaluation should be used at the earliest stages of decision making, and then honed and refined throughout the decision making process. It is important to keep a record of this process so that we can demonstrate how we have considered and built in sustainable development wherever possible.

Version No.	Decision making stage	Date considered	Brief description of any amendments made following consideration
1	<i>Cabinet</i>	<i>5th September 2018</i>	<i>Approval given</i>
2	<i>Cabinet</i>	<i>7th November 2018</i>	<i>Approval sought</i>